

APPENDIX 2

UNANNOUNCED INSPECTION – ACTION PLAN

Inspection outcome	Action	Lead/timescales	Management ownership	deliverables	Progress
<p>1. Priority action: recruitment and retention in R&A to address high caseloads</p>	<ul style="list-style-type: none"> • Recruitment strategy <ul style="list-style-type: none"> - financial incentive secondments - targeted adverts in com care. • Service restructure <ul style="list-style-type: none"> - change of duty system - amended transfer protocol • Capacity analysis system to be established 	<p>CSMT – 30th Sept 2009.</p> <p>CSMT – 30th Sept 2009</p> <p>CSMT – 30th Sept 2009</p>	<p>Organisation</p>	<p>Full establishment of experienced and supported workers</p>	<p>3 agreed secondments 1 leaver returning</p>
<p>2. Priority action: Child protection paperwork and systems must fully support effective risk management including stand alone plans and historical context.</p>	<ul style="list-style-type: none"> • Review paperwork and procedures for CP inquiry/ICPC/CP plan and core group. <ul style="list-style-type: none"> - Introduce an interim stand alone CP plan proforma. - To include a model of risk assessment to be used across agencies. - Ensure new proformas are ICS compliant. 	<p>PSCB Policy, Procedures and Practice task and finish group. 30th September 2009 for interim changes.</p> <p>30th November 2009 for complete changes.</p>	<p>Organisation</p>	<p>Fully revised suite of documents that are ICS compliant and effective in supporting robust risk management of cases.</p>	<p>LC as lead identified</p>

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<p>1. Areas for development: The quality of assessments is variable.</p>	<ul style="list-style-type: none"> Establish practice supervisor post within R&A Establish practice standards for assessments. Establish “good” practice exemplar file Deliver targeted training to workforce. - assessment training to be commissioned 	<p>CSMT30th Sept 2009</p> <p>MMM - November 2009.</p> <p>Practice surgeries ongoing</p> <p>WDT Dec 09</p>	<p>Organisation</p> <p>Team managers</p> <p>Practitioners</p>	<p>Consistent completion of assessments to a minimum standard.</p>	<p>Currently covered by KF</p> <p>PN taking lead on practice</p> <p>Training objectives agreed with reconstruct</p>
<p>2. Areas for development: Planning and interventions at the end of assessment documents are not often completed.</p>	<ul style="list-style-type: none"> Introduce stand alone intervention and planning documents [CIN/CP] Introduce management checklist for sign off of assessments. Revise documentation to include follow on actions 	<p>MMM – 30th November 2009</p> <p>MMM- 30th Sept 2009.</p>	<p>Team managers</p>	<p>Actions and interventions are clearly recorded at end of assessment process</p>	<p>PN and GM are developing practitioner skills through team meetings.</p>
<p>3. Areas for development: Chronologies are not being completed and particularly not for CP conferences.</p>	<ul style="list-style-type: none"> Guidance on chronologies to be developed Inclusion of chronology in revised ICPC documentation [see <i>priority action</i>] Ensure new proformas are ICS compliant 	<p>MMM – 30th Sept 2009.</p> <p>PSCB task and finish group Sept – 30th Nov 2009.</p>	<p>Team managers</p> <p>Organisation</p>	<p>Chronologies become an integral component of assessment and analysis of risk.</p>	<p>LC will lead. Draft chronology guidance being consulted on.</p>

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<p>4. Areas for development: Management direction is not consistent.</p>	<ul style="list-style-type: none"> Establish practice standards for assessments.[see <i>quality of Assessments</i>] Establish “good” practice exemplar file [see <i>quality of assessments</i>] Introduce management checklist for sign off of assessments.[see <i>end of assessment interventions</i>] Undertake training on directing on assessment and case management. 	<p>MMM – 30th November 2009.</p> <p>Practice surgeries ongoing</p> <p>MMM- 30th Sept 2009.</p> <p>Before March 2010</p>	<p>Team managers</p> <p>Organisation</p>	<p>Management direction is instructive, evidence based and evident on file recording.</p>	<p>Managers undertaking to give case direction at point of allocation</p> <p>3 days identified for Oct 09</p>
<p>5. Areas for development: File audit process was good but requires a systematic approach</p>	<ul style="list-style-type: none"> Completion of a strategy for delivery and embedding the QA process. <ul style="list-style-type: none"> identify regularity identify frequency establish peer review 	<p>BSL 1st September 2009</p>	<p>Organisation</p>	<p>Fully operational QA programme embedded in service delivery</p>	<p>Consultant identified by BSL</p>
<p>Additional Action To interrogate the support of RAISE to the social care processes and ICS compliance.</p>	<ul style="list-style-type: none"> Check Raise capability to distinguish contact and referrals. Check RAISE capability to produce continuous chronology Check RAISE capability in other LA Bury/Reading Check ICS compliance of system 	<p>MR management and information service 30th December 2009</p>	<p>Organisation DMT</p>	<p>ICS compliant electronic records system that supports good performance management.</p>	<p>Working group to be established.</p>

Debbie Brayshaw, Head of Service - August 2009

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